

Command Archives
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Manuscript Collections

MSS 2006.9
AMMUNITION INDUSTRIAL BASE COLLECTION

Overview of the Collection

Number: MSS 2006.9
Title: Ammunition Industrial Base Collection
Creator: George Eaton, JMC Historian
Dates: 1990-2002
Media: Paper (Briefings)
Quantity: 1.0 c.f
Location: A6-2

Scope of the Collection

Documents relating to the state of the ammunition industrial base. Primarily focused on the state of the base in the 1990s, includes documents relating to base management and conditions from WWII to the 1990s. Items collected in support of research for a paper on measures required to improve the state of the base and stabilize the ammunition production base after years of uneven requirements and attrition of commercial ammunition producers. The long and short version of the paper are also included.

Organization of the Collection

Items in this collection are presented in the order they were in when the collection arrived at the archives.

Administrative Information

Access: Unclassified items within this collection are open under the rules and regulations of the Command.

Preferred Citation: Researchers are requested to cite the collection name, collection number, and the Command Archives in all footnote and bibliographic references.

Provenance: Unknown

Property Rights: The Command owns the property rights to this collection.

Copyrights: Consideration of all copyrights is the responsibility of the author and publisher.

Detailed Description of the Collection

2006.9.1 – Industry’s Support of Army’s Mission – Mobilization Base (1990)

A6-2-20

A briefing by MG Marvin D. Brailsford.

2006.9.2 – Industrial Base Reshaping: Ammunition Facility Strategy for the 21st Century (Ammo-Fast-21) (1992) A6-2-20

A briefing by Robert C. Armstrong.

2006.9.3 – Managed Ammunition Industrial Base Sustainment Policy (1992) A6-2-20

A briefing.

2006.9.4 – Armament Industrial Preparedness (1993) A6-2-20

A briefing by MG Paul L. Greenberg.

2006.9.5 – Operations Desert Shield/Storm Industrial Base Lessons Learned (1991)

A6-2-20

A briefing by Craig Kuriger.

2006.9.6 – Ammunition Base: (National Asset or Unaffordable Burden?) (1992) A6-2-20

A briefing by MG Paul L. Greenberg.

2006.9.7 – Managing the Ammunition Industrial Base – Downsizing (n.d.) A6-2-20

A briefing.

2006.9.8 – Tier I and Tier II Meetings (n.d.) A6-2-20

A briefing.

2006.9.9 – Presentation to COL King on the Ammunition Industrial Base (2002) A6-2-20

A briefing by Alan R. Beuster.

2006.9.10 – Assessment of the Army’s Munitions Strategy (n.d.) A6-2-21

A briefing.

2006.9.11 – Replenishment Methodology Study (Combat Consumption Analysis) (2000) A6-2-21

A briefing.

2006.9.12 – State of the Ammunition Stockpile – Executive Summary (2001) A6-2-21

A briefing.

- 2006.9.13 – Conventional Ammunition Functional Area Analysis** (1995) A6-2-22
A briefing by BG Holmes.
- 2006.9.14 – Ammunition Facility Strategy for the 21st Century “Ammo-Fast-21”**
(1992) A6-2-22
A briefing by Robert C. Gunnare.
- 2006.9.15 – Production Base ReFocusing** (1991) A6-2-22
An implementation plan.
- 2006.9.16 – The Future of the United States Conventional Ammunition Industrial Base** (1992) A6-2-22
A briefing.
- 2006.9.17 – Ammo Production Base Study Overview** (n.d.) A6-2-22
A briefing.
- 2006.9.18 – Factors Leading to Review of the Ammunition Production Base** (n.d.)
A6-2-23
A briefing.
- 2006.9.19 – Forward** (n.d.) A6-2-23
Forward for an Ammo Base Study.
- 2006.9.20 – Army Munitions Laydown – Policy Constraints** (n.d.) A6-2-23
A briefing.
- 2006.9.21 – Funding Commitments** (1994) A6-2-23
Quotes from Generals.
- 2006.9.22 – Asset Stratification** (n.d.) A6-2-23
Graphs of asset stratification.
- 2006.9.23 – Mission Analysis Support Strategy** (1992) A6-2-23
Graphs on mission analysis support strategy.
- 2006.9.24 – Pre FAA Activity** (1994) A6-2-23
Background information.
- 2006.9.25 – Capabilities Based Munition Requirements (CMBR Process)** (n.d.) A6-2-23
Description of the CBMR process.
- 2006.9.26 – Policy Constraints – Training Pipeline is Inadequate** (n.d.) A6-2-23
Discussion of issues.

- 2006.9.27 – Analysis of Drawdown Risk for Training Standard Items** (n.d.) A6-2-23
A briefing.
- 2006.9.28 – Munitions FAA Preview** (n.d.) A6-2-23
A briefing by COL James Naughton.
- 2006.9.29 – Consolidation of the Ammunition Production Base** (1990) A6-2-24
A briefing.
- 2006.9.30 – Ammo-Fast-21** (1993) A6-2-24
A briefing.
- 2006.9.31 – Deputy Chief of Staff: For Industrial Readiness** (1995) A6-2-24
A briefing.
- 2006.9.32 – Ammunition Base Evolution and Redefinition** (1993) A6-2-24
A briefing.
- 2006.9.33 – Drawdown of Ammunition Plants** (1993) A6-2-24
A briefing.
- 2006.9.34 – Downsizing the United States Conventional Ammunition Industrial Base**
(1992) A6-2-25
A briefing.
- 2006.9.35 – Ammunition Facility Strategy for the 21st Century: Ammo-Fast-21**
(1992) A6-2-25
A briefing.
- 2006.9.36 – Ammunition Facility Strategy for the 21st Century: Ammo-Fast-21**
(1991) A2-2-25
A briefing with attached email.
- 2006.9.37 – Review of Industrial Facilities** (1997) A6-2-25
A briefing.
- 2006.9.38 – IOC Ammunition Industrial Capability Overview** (1995) A6-2-25
A briefing.
- 2006.9.39 – Integrated Ammunition Stockpile Management Plan** (1994) A6-2-25
A briefing.
- 2006.9.40 – Integrated Ammunition Stockpile Management Planning** (1994) A6-2-25
A briefing by COL Scott Hull .

2006.9.41 – Procurement Information Letter (PIL) 8-1-89, Restriction of Planned Hems and Critical Components in Support of the U.S./Canadian Industrial Base

A memo.

2006.9.42 – Industrial Preparedness Planning (IPP) Plan of Action from Research and Development (R+D) to Establishment of the Initial Producer in the Mobilization Base (1989)

A memo.

2006.9.43 – Headquarters, U.S. Army Armament, Munitions and Chemical Command (AMCCOM) Mobilization Acquisition Policy (1990)

A memo.

2006.9.44 – Procurement Information Letter (PIL) 8-1-90, Restriction of Critical items and Critical Components in Support of the United States / Canadian Industrial Base (1990)

A memo.

2006.9.45 – Ammunition Facility Strategy for the 21st Century (Ammo-Fast-21) (1992)

A memo.

2006.9.46 – Ammunition Facility Strategy for the 21st Century (Ammo-Fast-21) Policy Addendum Addressing Commercial Producers (1993)

A memo for BG William R. Holmes.

2006.9.47 – Ammunition Stockpile Concern (1993)

A memo.

2006.9.48 – Integrated Management Plan for the Ammunition Stockpile (1993)

A memo.

2006.9.49 – Procurement Information Letter (PIL 8-93), U.S. Army Armament, Munitions and Chemical Command (AMCCOM), Mobilization/Replensihment Acquisition Policy (1993)

A memo.

2006.9.50 – Ammunition Facility Strategy for the 21st Century (Ammo-Fast-21) (1992)

A memo to management.

2006.9.51 – Integrated Ammunition Stockpile Management Plan (IASMP) (1994)

A memo for Lt. Gen. (P) John H. Tilelli, Jr.

2006.9.52 – Ammunition Cost Avoidance / Savings (1995)

A memo.

2006.9.53 – Guidance Relative to Calculations of Conventional Ammunition Production Requirements (1997)

A memo.

2006.9.54 – Industrial Base Policy Letter 98-1 – Ammunition (1998)

A memo.

2006.9.55 – Implementation Procedures for Restricted Replenishment Acquisitions (2000)

A memo.

2006.9.56 – Quadrennial Defense Review Datacall (1997)

A memo.

2006.9.57 – Ammo White Paper

A paper on the ammunition industrial base, utilizing the source materials in this collection.

2006.9.58 – Ammo White Paper: A Summary

A summary of a paper on the ammunition industrial base, utilizing the source materials in this collection.

2006.9.59 – Army Depot Inc: Army leaders look to private sector to revitalize underused facilities (2002)

Article from the Army Times.

2006.9.60 – Army Materiel Command After Action Report – Operations Desert Shield/Storm (1991)

Report on Desert Shield/Storm.

2006.9.61 – Ammunition Facility Strategy for the 21st Century (Ammo-Fast-21) (n.d.)

Brochure on Ammo-Fast-21.

2006.9.62 – Peacetime Industrial Preparedness for Wartime Ammunition Production (1980), by Harry F. Ennis

Monograph series, no. 80-7.

2006.9.63 – Ammunition “State of the Base” Blue Book FY 95 Update (1995)

Annual ammunition base blue book.

2006.9.64 – Updated Ammunition Production Base Planning and Restructuring Study (1993), by Paul L. Greenberg.

A study.

- 2006.9.65 – Production Base Restructuring Plan** (1992),
Layout of plan.
- 2006.9.66 – The Role of the Army’s Organic Manufacturing Base in Transformation**
(2006), by Cyril Onewokae.
USAWC Research paper.
- 2006.9.67 – Ammo White Paper Draft** (n.d.),
Drafts of White Paper on the fragility of the ammunition base.
- 2006.9.68 – Munitions Shortfalls for the Army** (n.d.), by Colonel James T. Naughton.
A white paper.
- 2006.9.69 – Ammunition Command – Organizational Concept** (1998)
A white paper.
- 2006.9.70 – U.S. Military Ammunition Policy: Reliving the Mistakes of the Past?**
(1997), by Jim Courter, L. Steve Davise, and Loren Thompson (1997)
From *Parameters*, Autumn 1994, pp.98-110. On-line article.
- 2006.9.71 – Clinton’s Defense Budget Falls Far Short** (1994)
On-line article.
- 2006.9.72 – Minutes of 66th Meeting** (1999)
On-line article about the 66th meeting of the ICAP.
- 2006.9.73 – Industry Studies 2000 – Munitions** (n.d.)
Industry studies on munitions from www.ndu.edu
- 2006.9.74 – Munitions** (1998)
Paper on munitions.
- 2006.9.75 – Munitions** (1997)
Paper on munitions.
- 2006.9.76 – Ammunition Mission to be Downgraded** (1994)
Article from Finger Lakes Times, Geneva, NY.
- 2006.9.77 – Munitions Makers Fall Far, Fast** (1994), by Debra Polsky Werner.
Article from *Defense News*.
- 2006.9.78 – House Lawmaker Cautions Ammunition Stockpiles Not Ready for War**
(1994)
Article from *Inside the Army*.

2006.9.79 – Small Caliber Family IPT – Industrial Base Plan – Current Assessment Plus 10-25 Years into the Future (n.d.)

Current assessment of industrial base and plan for future.

2006.9.80 – Why Every Congressperson and Bush Administration Person Should Be Concerned (n.d.), by George T. Nickolas.

Article on industrial base concerns.

2006.9.81 – The Industrial Base Under Siege (n.d.), by George T. Nickolas.

Article.

2006.9.82 – DODIC Report (2002)

Report/list of munitions material.

2006.9.83 – Family Report (2002)

Report of munitions material and what family it belongs to.

2006.9.84 – DODIC Report – Active (2002)

Report/list of munitions material.

2006.9.85 – 105 Commercial Items w/Single Producer Planned (n.d.)

DODIC Report.

2006.9.86 – Inventory (n.d.)

An inventory.

2006.9.87 – Cycle History by DODAC - All (2002)

Cycle history of weapons.

2006.9.88 – Defense Strategy (n.d.)

Summary of certain pages in a large work.

2006.9.89 – References (n.d.)

References for another paper.

2006.9.90 – Section Report (2002)

Report on munitions sections.

2006.9.91 – Inventory (n.d.)

An inventory.

2006.9.92 – Unclassified Fax Coversheet (1997)

Fax.

2006.9.93 – DODIC E-mail (2002)

Email regarding DODIC.

2006.9.94 – DODIC E-mail (2002)

Email regarding DODIC.

2006.9.95 – Munitions Producers E-mail (1992)

E-mail to MIBTF, with a list of munitions producers who have exited base since 1991.

2006.9.96 – [skipped]

2006.9.97 – Notes (n.d.) – Notes for a larger work.